

Campbell Macpherson

Campbell Macpherson is an experienced financial services executive, having worked in a senior capacity (including on boards, advising boards and in regulated roles) across almost every sector of the industry – distribution, asset management, life, pensions, platforms, institutional investors and SWFs.

He is a NED, business advisor, speaker, lecturer and author of 'The Change Catalyst' (Wiley 2017), winner of the Leadership category at the 2018 Business Book Awards in London as well as the coveted award of '2018 Business Book of the Year'.



He is an Executive Fellow of Henley Business School. He runs Leading Change and Embracing Change workshops for Henley clients and organisations direct.

Campbell helps CEOs and leadership teams to clarify their strategy, build cultures that embrace change, align their people to deliver and to achieve one of the most difficult assignments in the world of business – the leadership of successful and sustainable change.

He also helps Sovereign Wealth Funds on matters of strategic change and governance as part of the IFSWF trusted 'family'. In 2018, he ran a 2 hour session with the world's largest SWFs in the closed session of their annual conference in Marrakesh on 'What does it mean to be a genuine long term investor?'

Campbell has been assisting leaders to clarify their strategies and lead successful change for more than 25 years in the UK, US, Asia, Middle East and Australia - as a Board Member, Executive, In-House Adviser, External Consultant and NED.

Related Board Experience:

- **NED, Excursions Ltd** (2019), UK's premier shore excursions provider to the burgeoning cruise industry and founder of World Leading Ground Operators global network. Rapid growth for future sale.
- NED, BP Northbound (2012-2016), Queensland's largest independent forecourt and family business (\$50m turnover). Helped owner double sales & triple profits, culminating in successful sale.
- Senior Adviser to the Investment Committee, Abu Dhabi Investment Authority (2014-2017). Every investment proposal crossed Campbell's desk as he transformed the Evaluation & Followup Division and advised the IC on strategic change.
- Executive Board Director, Sesame (2003-2006), UK's largest IFA Network regulated by FSA. £400m turnover, 1000 employees, 12,000 IFA customers. Responsible for HR and Change.
- Strategy Director, Zurich International Life & Global Life Emerging
 Markets (2007-2009). IOM based life insurer plus Zurich's EM businesses
 operating across ME, Asia, CEE, Latam.
- **Strategy Director, Openwork** (2009-2010). Responsible for strategy including RDR and platform selection.
- Consulting to James Hay Board (2018). Developing strategy with the executive and board of this £25bn pension platform
- Consulting to Exec Teams James Hay, Friends Life, Aviva, Centaur, IPF, iPipeline, ADIA, IFDS/DST, Cofunds, Gocompare, A Plan, Endsleigh, ...

Business Advisor, Facilitator, Speaker, Lecturer, Author, NED and Change Catalyst.



Invesco, A-Plan, Endsleigh, James Hay, Excursions, Insight Investment, U&U, Uponor, IFSWF, M&A Advisor, Bibby Group, FS Forum, SII, St James Place, Henley Business School, RER Network, ...

Senior Adviser, ADIA

Strategic change advisor & executive: IFDS, Aviva, IPF, Friends Life, iPipeline, Cofunds, Gocompare, Centaur, Openwork, ...

NED, BP Northbound

Strategy Director, Zurich Global Life EM

Board & HR Director, Sesame (IFA Network)

Strategic Change & OD: Misys, BBC, Capital Radio, Telewest, Sesame

Marketing Director, Virgin Wines, Smartlogik, BrightStation

Head of eBusiness, AMP

Snr Mgr, Change, Andersen Consulting

CEO & Founder, InterMark Multimedia

Sales Manager, Ultimate Computers & NCR

Mgt Trainee, Hawker Pacific

Officer & Pilot Trainee, RAAF Academy

Experience: 1999 – Sep 2019 (UK and International)

2017 - Present: CEO, Change & Strategy International Ltd. Advisor, speaker, lecturer, facilitator, author.

Clients include: Mazars, Invesco, A-Plan, Endsleigh, Insight Investment, Uponor, James Hay, St James Place, Bibby Group, M&A Advisor, International Forum of Sovereign Wealth Funds,

FS Forum, RER Network, ...

2018 - Present: Adjunct faculty member of Henley Business School – change, strategy, culture, leadership

2018 - Present: Keynote Speaker & Facilitator on Leading Change – Speaker's Corner, Gordon Poole

Speaker's Bureau, Chartwell Speakers, Encore, ... worldwide engagements

2018 - Present: Non-Executive Director, Excursions Ltd – UK's premier shore excursions provider to the

cruise industry and founder/driver of World Leading Ground Operators global network.

2014 - 2017: Senior Advisor, Abu Dhabi Investment Authority

Strategic Change, high-level investment strategy and governance, organisational change. Every investment proposal for one of the world's largest SWFs crossed Campbell's desk.

Took senior Emiratis on a world tour, meeting the CEOs and leadership teams of many of the world's largest asset managers to explore strategies for active equities and overall portfolio strategy and governance (BlackRock, Wellington, JPAM, CPPIB, Ontario Teachers, CDPQ, FIL, GIC, HKMA, Temasek, MAS, Aberdeen, Harvard, Future Fund, NZ Super, ...)

2012 - 2016: NED, BP Northbound. Queensland's largest independent forecourt and family business.

2011 - 2014: Campbell Macpherson & Associates - Strategic Change consultant /advisor

Clients included: IFDS, Aviva, IPF, Friends Life, iPipeline, Cofunds, Gocompare, CAF, Centaur

Assisted iPipeline (US Insure-tech) to acquire Assureweb to enter UK market

Assisted IFDS to establish two new UK platform services businesses

Organisation Design for Aviva Claims and IPF

Align exec team to strategy for Friends Life UK, Centaur, Cofunds, Gocompare

2009 - 2010: Strategy Director, Openwork

On secondment from Zurich to clarify strategy, prepare for RDR and run Wrap Platform RFT

2007 - 2009: Strategy Director, Zurich International Life, Zurich Global Life Emerging Markets

International Expansion, Product Development, Commercial and Strategy across Asia,

Middle East, Latam and CEE

2003 - 2006: Executive Board Director & HR Director, Sesame

Hired by Misys to create one firm out of the 5 IFA networks they had acquired, Campbell

was joined the board as HR Director to build a single organisation and culture.

Responsibilities included HR, L&D, Sesame Learning (2006), Change.

2002 - 2003: Strategic Change / Org Design consultant

Clients included: Misys, BBC, Capital Radio, Telewest

2001: Marketing Director Brightstation & Smartlogik

2000: Founding Marketing Director, Virgin Wines

1999: Head of eBusiness Development, AMP UK (Pearl, NPI, Cogent, Virgin Direct, Henderson)

Experience: Pre-1999 (Australia)

1997 - 1999: Senior Manager, Andersen Consulting, Sydney (Client: AMP)

1992 - 1997: Founder, InterMark Multimedia, Sydney (AMP, National Mutual, Zurich, Amex, Apple, ...)

1985 - 1991: Sales / Account Management, NCR, Ultimate Computers, Melbourne & Sydney

1984 - 1985: Management Trainee, Hawker Pacific, Sydney

1981 - 1984: Royal Australian Air Force Academy – Physics Degree, Officer & Pilot Training



Qualifications:

5/9 MBA – Australian Graduate School of Management (unable to transfer / complete MBA after move to UK)

BSc (Physics) - University of Melbourne

QLD Tertiary Entrance Score 985 – Maroochydore High School

Nationality:

British and Australian citizen – dual passports

Family:

Married to Jane (1992)

Two adult children: Emily (1996), Charlie (1998)

Referees:

Martin Davis Alastair Conway
CEO, Kames Capital CEO, James Hay

martin.davis@kamescapital.com alastair.conway@jameshay.co.uk

Charlie Bryant Rupert Woodard
MD, Zoopla CEO, Excursions Ltd
cbryant@hometrack.com rupert@excursions.co.uk

Reviews for 'The Change Catalyst':

"Essential reading for CEOs and leaders of change."

Martin Davis, CEO Kames Capital.

"Ensure your next change is the one in eight that succeeds; pick up this book." Institute of Leadership & Management.

"One of the most informative and influential books you will read this year."

The HR Director Magazine

"The most insightful and accessible book on change I have read."

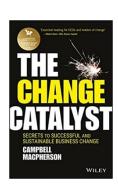
David Pitman, Global Finance Partner, Boston Consulting Group

"Beautifully written. I found myself re-reading passages for the sheer pleasure of it."

Alison Jones, Head Judge, 2018 Business Book Awards

More reviews and details of the book can be found at http://www.changeandstrategy.com/book/

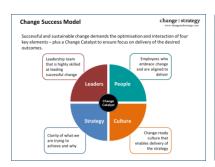
NB: Campbell's second book, 'The Power to Change' is being published by Kogan Page in June 2020. It is about how to embrace change. His third book, 'The R Word' (It's not about retirement. It's about change.') is being fought over by several publishers and several large FS firms are looking to white-label copies for their clients. His fourth book, 'Wrong Way Go Back' (an exploration of the major tech and social changes heading our way and the people leading the changes) is mapped out and also under consideration by several global publishers.





Services

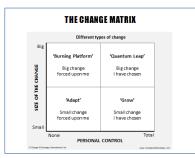
Change & Strategy International's services are based on decades of strategic change experience, the Change Success Model and Campbell's multiple award-winning book, The Change Catalyst (Wiley 2017), winner of the Best Leadership Book and 2018 Business Book of the Year at the 2018 Business Book Awards.













Speaking and Workshops

'Leading Change' workshop rated by the leaders of a of a major global fund manager as 4.45 out of 5 (average for their leadership training is 4.15) with the facilitator and relevance / usefulness of the content rated 4.84 and 4.53 respectively.

Unique ability to blend humor with deep insights into strategy and change leadership"

"Campbell makes you laugh and think at the same time"

"Mix of front line experience, great stories and good humour"

"His humorous, confident, yet self-deprecating style kept us glued to his anecdotes"

"Thought-provoking and captivating"

"Insightful and engaging"

"Inspirational and relatable"

"Love the energy!"

"The delegates were on the edge of their seats."

"Your chairmanship was brilliant – the best I have ever seen. Thanks for helping make it a great day."

"Perceptive facilitation"

"Best speaker of the whole day."

"You never forget a Macpherson presentation."





More details and videos of Campbell speaking can be found at $\underline{www.changeandstrategy.com}$.